

## Board of Directors

Thursday, 2<sup>nd</sup> July 2020

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| <b>Report Title:</b>             | <b>Green Plan 2020-2023</b>                               |
| <b>Executive/NED Lead:</b>       | Paul Fenton - Director of Estates and Facilities          |
| <b>Report author(s):</b>         | Tim Hewes - Energy and Sustainability Manager             |
| <b>Previously considered by:</b> | Executive Management Committee 18 <sup>th</sup> June 2020 |

**Approval**     
  **Discussion**     
  **Information**     
  **Assurance**

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| <b>Executive summary</b>   |  |                                     |
| <p>This Green Plan sets out East Suffolk and North Essex NHS Foundation Trust's (ESNEFT) commitment to sustainable development, a vision of where we want to be, and an action plan for how to get there.</p> <p>The document provides an update on the progress made with our Sustainability Development Management Plan since it was first introduced in 2015/16 and sets out our plans for the future to establish our roadmap for improving our ongoing environmental performance. This new 'Green Plan' will be embedded into all that we do and recognises that sustainable healthcare is only achievable if the values of sustainability are entrenched throughout our organisation.</p> <p>Our vision to become a <b>Leader in Sustainable Healthcare</b> will not come without its challenges. ESNEFT values the importance of protecting our natural environment for the benefit of the physical and mental health and well-being of our community, patients and staff, both now and in the future.</p> <p>Our Green Plan, which is constructed around our Sustainability Strategy, will ensure we achieve our primary sustainability goals through <b>quantifiably demonstrating the performance of the Trust</b> to stakeholders, staff, patients and the wider public. This qualitative judgement will measure our progress through the Sustainable Development Assessment Tool (SDAT).</p> <p>Sustainable healthcare in the NHS is driven through national and international policy, legislative and mandated requirements, and healthcare specific requirements from the Department of Health and NHS England. These drivers endorse the requirement for all NHS Trust's to have a Board approved Green Plan.</p> |  |                                     |
| <b>Action Required of the Board/Committee</b>  |  |                                     |
| The Trust Board of Directors is requested to approve the ESNEFT Green Plan 2020-23.  |  |                                     |
| <b>Link to Strategic Objectives (SO)</b>   |  | <b>Please tick</b>                  |
| SO1  | Keep people in control of their health | <input checked="" type="checkbox"/> |
| SO2  | Lead the integration of care           | <input type="checkbox"/>            |
| SO3  | Develop our centres of excellence      | <input checked="" type="checkbox"/> |

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| SO4  | Support and develop our staff | <input checked="" type="checkbox"/>   |
| SO4  | Drive technology enabled care | <input checked="" type="checkbox"/>   |
| <b>Risk Implications for the Trust</b> <i>(including any clinical and financial consequences)</i>                    |                               | <p>The Trust has a flexible view of financial risk when making medium to long-term business decisions with transformative potential, and is prepared to make bold, but not reckless, decisions, minimising the potential for financial loss by managing risks to a tolerable level.</p> <p>For other financial decisions, the Trust takes a cautious position, with value for money as the primary concern. However, the Trust is willing to consider other benefits or constraints and will consider value and benefits, not just the cheapest price. Resources are allocated in order to capitalise on opportunities.</p> |
| <b>Trust Risk Appetite</b>   |                               | Quality: The board is cautious when it comes to quality and places the principle of "no harm" at the heart of the decision. It is prepared to accept some risk if the benefits are justifiable and the potential for mitigation is strong   |
| <b>Legal and regulatory implications</b> <i>(including links to CQC outcomes, Monitor, inspections, audits, etc)</i> |                               | The Legal implications and regulatory implications in meeting the targets around sustainability and carbon targets are the Civil Contingencies Act, the Climate Change Act and the Public Services (Social Values) Act. The NHS Standard Form of Contract Requirements and the HMT Sustainability Reporting Framework requires all trusts to have a SDMP (Green Plan).  |
| <b>Financial Implications</b>  |                               | The financial implications for the trust are detailed within the green plan itself with significant savings if all initiatives are implemented and those plans will form part of the capital planning process each year for investment.   |
| <b>Equality and Diversity</b>  |                               | This Green Plan includes a number of elements in respect of equality and diversity.   |