

Report Title:	ESNEFT People Strategy	
Executive/NED Lead:	Leigh Howlett, Director of HR and OD	
Report author(s):	Leigh Howlett, Director of HR and OD	
Previously considered by:	The Trust Executive Team	
	Operational Delivery Group	
	Staff Partnership Forum	
	Executive Management Team	
Approval 🗌 Disc	ussion 🗌 Information 🗌 Assurance	

Executive summary

The NHS People Plan 2020/21 was published at the end of July. It was delayed from earlier in the year due to Covid and there being no national spending review to allocate the funds required to embed some of the plan such as additional clinical training places.

The revised national plan responded to the difference that Covid has made to the way the NHS works set out some immediate actions needed. It has a shortened time frame of two years but notes that, once the finances are agreed nationally, a further plan will be issued later next year.

In response, the attached ESNFT People Strategy has been developed which incorporates both the national requirements and specifics for our Trust and its people; in particular addressing issues raised via previous staff surveys and ongoing engagement events.

The rationale for a two year plan is that we have some immediate issues to address (such as embed the helpline, recruitment review, delivery of staff networks, review of appraisal and talent frameworks) which will provide strong foundations for the future. It will also provide stability and a clear plan for the HR team while the new HRD settles into their role.

It has been through the Operational Delivery Group, Staff Partnership Forum and the Executive Management Team where it was positively received.

Action	ion Required of the Committee		
The Bo	Board is asked to approve this strategy.		
Link to	Strategic Objectives (SO)	Please tick	
SO1	Keep people in control of their health		
SO2	Lead the integration of care		
SO3	Develop our centres of excellence	V	
SO4	Support and develop our staff	V	

SO5	Drive technology enabled care	
Risk Implications for the Trust (including any clinical and financial consequences)		If we do not have a clear corporate governance framework, staff may conduct business outside it resulting in lack of escalation and breach of agreed authority and accountability arrangements
Trust Ri	sk Appetite	Compliance/Regulatory: The board has a minimal risk appetite when it comes to compliance with regulatory issues. It will meet laws, regulations and standards unless there is strong evidence or argument to challenge them
	nd regulatory implications (including links outcomes, Monitor, inspections, audits, etc)	Well-led framework Legal accountabilities to our workforce
Financia	al Implications	Initiatives to be managed within identified budgets.
Equality	and Diversity	None specifically for this report.