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Phase 3

COVID and Recovery Funding

Prioritisation of £29m funding bids against £19m funding envelope
October 2020



A reminder of the priorities

1. Accelerating **the return to near-normal levels of non-Covid health services**, making full use of the capacity available in the ‘window of opportunity’ between now and winter
2. **Preparation for winter demand pressures**, alongside continuing vigilance in the light of further probable Covid spikes locally and possibly nationally.
3. Doing the above in a way that takes account of lessons learned during the first Covid peak; **locks in beneficial changes**; and explicitly tackles fundamental challenges including: **support for our staff**, and action **on inequalities and prevention**
4. Start to deliver the **People Plan**



Summary of current position

- Divisional submissions and updates discussed via Tactical and R&R groups, leading to formulation of finances associated with proposals included in Divisional forecasts. This creating a £29m request, compared to the estimated funding envelope of c. £19m
- Scheme funding prioritised
 - £13.5m of schemes (£8.4m + £5.1m P3000) prioritised to proceed (please see appendix 2)
 - £2.7m gap between the prioritised funding requested and the amount available
 - Remaining £5.5m to be allocated to the £8.1m of current recovery bids (as in appendix 3) - £2.7 gap
- All funding being non-recurrent to end Mar 21. Any recurrent funding to be agreed through the 21/22 budget setting and business case approval, linked to the control total allocations
- Further re-review and updated phasing of beds releasing £148k (Waveney and SAU COL delays)
- ODG discussion principles;
 - Prioritisation of £5.5m for appropriate bed costs (validation of cost neutrality and offsetting benefits to occur within Q3 with any funding identified to be added back to the funding quantum)
 - Confirmation of independent sector being maximised (with associated internal costs reduced if appropriate) to be confirmed
 - Any additional / offsetting ICS funding to offset costs (e.g. from Alliance / Resilience funding – working basis of not expecting until / if confirmed)
- On the premise all bed costs funded from appendix 3 (£1.170m), this leaving £4.3m to allocate for elective recovery schemes proposals of £6.976m
- Divisional ADOs to review Recovery schemes noted in appendix 3 to prioritise within the cost envelope of £4.3m (defining priority areas and feasibility of delivery, alongside reviewing recovery to date and needs), with contingency plan to cover all recovery schemes in case funding becomes available
- Divisions updating individual workforce plans to match £13.5m and further £5.5m allocation availability
- Funding allocation to be held in a central Trust reserve and allocated following confirmation of start of schemes. Any slippage or funding not drawn-down will be available to be reallocated to other schemes

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Phase 3

Appendices

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Three stage process

Reviews of funding requests have now been submitted by all divisions. At this stage there is still a £2.7m gap between the funding requested and the amount available.

The review has also highlighted the need for funding certainty for some areas so projects can start or progress, but also that further work is needed in other areas due to availability of key resources.

Therefore a three stage process is proposed to allocate the £19m envelope against the £29m request:

1. Agree items that will not be funded (appendix 1) – (unless further funding becomes available)
 - Sickness costs excluded on the basis that the wellbeing hub will bring benefits and a range of alternative suitable working options (including redeployment process) will be developed for isolating and pre-maternity leave staff
2. Approve £13.5m (£8.4m + £5.1m project 3000) of funding for COVID, People Plan and Winter/Beds (Appx 2)
 - Winter funding allocation will be agreed back to final winter bed capacity plan
3. Provide £5.5m against £8.1m of current recovery bids to be allocated via R&RG by end of October (Appx 3)
 - Any additional or external funding for any schemes (including those funded in 2 above) will be added to the £5.5m pot
 - Ward reconfiguration revenue costs are included in this section as the business case was approved as revenue cost neutral. Further work will continue to identify benefits as this will currently present as a £3m cost pressure in 21/22 budgets.
 - Remaining funding to be directed at the priority areas identified in current refresh of recovery plans being undertaken by the Head of Access
 - Review to assess any schemes already underway

All funding is **non-recurrent** to end Mar 21. Any recurrent funding will need to be agreed through the 21/22 budget setting and business case approval, linked to the control total allocations.

Funds will be held in a central reserve and allocated following confirmation of start of scheme. Any slippage or funding not drawn-down will be reallocated to other schemes.

Appendix A.1 – unfunded bids (to be funded if further funds become available)

Row Labels	Scheme	R&O Bridge	Sum of M7-	Priority (1-5)	Comment	Category	Reviewed M7-12
	Reduced income	COVID	24,000	5	External income to be managed with costs	1	0
	Ops Centre	COVID	0			1	0
	Reduced catering income	COVID	319,000	1	External income to be managed with costs	1	0
	Reduced income	COVID	176,172	1	External income to be managed with costs	1	0
	Avocet Court 5 beds	Beds	108,372	X	CCG funded m7-12	1	0
	Sickness	COVID	64,434	1	Sickness not funded	1	0
M&S	Sickness	COVID	278,760	1	Sickness not funded	1	0
	AMD/ DMO/ RVO	Recovery	603,810	2	Consumable costs within base budget	1	0
	Homecare	Recovery	116,380	2	Consumable costs within base budget	1	0
	Hearing Aids	Recovery	154,880	2	Consumable costs within base budget	1	0
	Medical Equipment/ Consumables	Recovery	259,600	2	Consumable costs within base budget	1	0
	Implants	Recovery	994,950	2	Consumable costs within base budget	1	0
	Sickness	COVID	460,000	1	Sickness not funded	1	0
	Well being hub	People Plan	15,000	X	Full cost in Corporate	1	0
	Bed Pressures	Beds	240,000	2	Link to Copford - check medical cover	1	0
Medi	Waveney	Beds	252,000	2	Double count - Agreed for all costs to be carried	1	0
	Endo points gap	Recovery	588,114	1	Separate funding	1	0
	Endo Recovery	Recovery	128,360	1	Separate funding	1	0
	Pre-op system	COVID	31,875	3	Shoud be CIP	1	0
	Sickness	COVID	747,228	1	Sickness not funded	1	0
	Hep C Income risk	COVID	35,628	1	External income to be managed with costs	1	0
	Cancer repat Income risk	COVID	100,000	1	External income to be managed with costs	1	0
W&C	Sickness	COVID	0	1	Sickness not funded	1	0

Appendix A.4 – Profile of all bed schemes

Divisio	Scheme	Comment	Oct	Nov	Dec	Jan	Feb	Mar	Total
IP	Peldon	Peldon to continue running as acute medical ward - consultants	20	20	20	20	20	20	118
IP	Peldon	Peldon to continue running as acute medical ward - junior medical	11	11	11	11	11	11	66
IP	Peldon	Peldon to continue running as acute medical ward - therapy	8	8	8	8	8	8	49
IP	Peldon	Peldon to continue running as acute medical ward - non pay	11	11	11	11	11	11	68
IP	Waveney	Waveney costs to 28 beds - Ward pay		17	34	34	34	34	155
IP	Waveney	Waveney costs to 28 beds - Ward non pay		5	10	10	10	10	45
IP	Waveney	Waveney costs to 28 beds - Consultants		10	20	20	20	20	89
IP	Waveney	Waveney costs to 28 beds - Junior medical		5	11	11	11	11	49
IP	Waveney	Waveney costs to 28 beds - therapy & pharamcy		7	15	15	15	15	67
IP	Waveney	Waveney costs to 28 beds - disch co ordinator		1	2	2	2	2	10
IP	Comm Hosp Med cover	Consultant Comm Hosp - 5 PA's	5	5	5	5	5	5	32
IP	Comm Hosp Med cover	Locum SpR for comm hospitals	26	26	26	26	26	26	158
IP	Aldeburgh	Additional beds Aldeburghn- PAY	25	25	25	25	25	25	150
IP	Aldeburgh	Additional beds Aldeburghn- NON PAY	10	10	10	10	10	10	60
IP	Felixstowe	Increased Acuity Felixstowe - PAY	14	14	14	14	14	14	81
IP	Aldeburgh	Taxi costs Aldeburgh - moving staff	1	1	1	1	1	1	6
IP	BBL	BBL addtnl Therapy support	9	9	9	9	9	9	54
IP	7 day working for INTs teams	7 day working for INTs teams	6	11	11	11	11	11	61
IP	Weekend cover	Weekend Consultant cover - OPS Ips			3	3	3	3	11
IP	Weekend cover	Weekend Consultant cover - OPS Ips			3	3	3	3	11
IP	Therapy support	Therapy support for 2 Medicine Winter wards @ Ipswich + 2 @ Colchester			52	52	52	52	207
IP	COPD nursing	0.20wte additional COPD nursing support for Winter pressures (M Welham)	1	1	1	1	1	1	5
IP	Colchester FAB	Colchester Frailty service transformation		13	26	26	26	26	117
MedC	Copford	Copford	20	20					40
MedC	Copford	Copford			20	20	20	20	80
MedC	AMSDEC	Amsdec	22	22	22	22	22	22	132
MedI	ARCU	ARCU increased beds (Nursing)	29	29	29	29	29	29	177
MedI	ARCU	ARCU increased beds (ACP)	4	4	4	4	4	4	26
MedI	ARCU	ARCU increased beds (Medical)	10	10	10	10	10	10	60
M&S	Winter Pressures	Winter Pressures	-	-	9	9	9	9	38
M&S	Winter Pressures	Winter Pressures	-	-	10	10	10	10	40
M&S	Winter Pressures	Winter Pressures	-	-	4	4	4	4	17
M&S	Winter Pressures	Winter Pressures	-	-	6	10	10	10	35
M&S	Winter Pressures	Winter Pressures	-	-	6	6	6	6	24
M&S	Winter Pressures	Winter Pressures	-	-	19	19	19	19	75
S&A	Copford	Copford	4	4	4	4	4	4	26
S&A	Copford	Copford	6	6	6	6	6	6	38
S&A	Copford	Copford	41	41	41	41	41	41	246
S&A	Copford	Copford	31	31	31	31	31	31	188
S&A	Copford	Copford	15	15					30
S&A	Copford	Copford	10	10	10	10	10	10	60
S&A	SAU IPH	SAU IPH				19	19	19	57
S&A	SAU IPH	SAU IPH				14	14	14	43
S&A	SAU COH	SAU COH	4	4	4	4	4	4	24
S&A	SAU COH	SAU COH	5	5	5	5	5	5	29
W&C	Stanway E bay	Stanway E Bay			20	20	20	20	80
W&C	Stanway E bay	Stanway E Bay			5	5	5	5	20
M&S	MSK Assessment Area	Emergency MSK Assessment Area	-	10	10	10	10	10	50
M&S	MSK Assessment Area	Emergency MSK Assessment Area	-	7	7	7	7	7	33
M&S	MSK Assessment Area	Emergency MSK Assessment Area	-	9	9	9	9	9	43
			349	439	620	657	657	657	3,378

Appendix A.5 – All recovery schemes

Scheme	R&O Bridge	Category	Reviewed M7-12
CT scanning	Recovery	3	150,000
T&O Clinical Fellows	Recovery	3	72,000
Dermatology Nurse Consultant	Recovery	3	32,292
Vanguard Unit	Recovery	3	54,000
Outsourcing	Recovery	3	667,800
Efficiency Factor	Recovery	3	-909,617
MSK OPs	Recovery	3	900,917
Spec Surg OPs	Recovery	3	1,858,311
MSK EL/DC	Recovery	3	643,440
Specialist Surgery EL/DC	Recovery	3	462,438
Cardio Resp recovery	Recovery	3	40,000
Neuro Recovery	Recovery	3	24,000
Respiratory	Recovery	3	28,000
Cardiology	Recovery	3	278,830
Gastro recovery	Recovery	3	207,359
Gastro waiting list	Recovery	3	27,700
Gen Surg recovery	Recovery	3	246,533
Theatres Phase 3	Recovery	3	1,182,712
Uro/Vasc recovery	Recovery	3	802,696
Ambulatory	Recovery	3	45,120
Theatres	Recovery	3	67,680
Hysteroscopy	Recovery	3	19,054
Same Day Gynae Onc Cancer Clinic	Recovery	3	75,000
			6,976,265