		Accountable	Lead for Status	Planned	Status		2020	0/21			202	1/22	!		202	2/23		ole in control	ntegration of	ur centres of	dolevelop	nology
Ref Id	Description	Officer	Updates	Completion Date	Tracking	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	SO1: Keep people in control of their health	SO2: Lead the integration of care	SO3: Develop our centres of excellence	SO4: Support and develop our staff	SO5: Drive technology enabled care
	Corporate Changes																					
C1	Corporate Transformation: Agile Working - The first formally designated agile workspace will be operational for staff working away from their normal place of work	Mike Meers	Cara Gosbell	30-Jun-21	On Track																	
(.2	Corporate Transformation: Rationalisation of Estate for Corporate Big 4 Finance, HR , ICT and Estates	Mike Meers	Cara Gosbell	01-Mar-21	On Track																	
С3	Corporate Transformation: Corporate TOM Enabling Strategy	Mike Meers	Mike Meers	01-Apr-21	On Track																	
C4	Reporting of IES Community Datasets (same as acute data)	Shane Gordon	Sean Whatling	31-Mar-21	On Track																	
C5	Informatics Enabling Strategy approved by Trust Board	Shane Gordon	Shane Gordon	10-Nov-20	On Track																	
C6	PHE TUPE transfer	Alison Power	Bee Anthony, Alex Vester	31-Oct-21	On Track																	
C7	NEE/ACE tender	Neill Moloney	Ali Armstrong	28-Feb-21	On Track																	
C8	Pathology Logistics tender complete	Alison Power	Bee Anthony, Shelley Garry	30-Apr-21	On Track																	
C9	Endoscopy Insourcing tender complete	Karen Lough	Shume Begum	31-Dec-21	On Track																	
C10	NEESPS disaggregation	Alison Power	Bee Anthony, Sarah Stalley	31-Oct-20	On Track																	
New Ref	Description	Accountable Officer	Lead for Status Updates	Planned Completion	Status Tracking		2020	0/21			202	1/22	!		202	2/23						
		Officer	Opuates	Date	Trucking	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4					
	Estates Capital Builds/Developments																					
E1	Ipswich 3rd MRI commissioned.	Paul Fenton	Belinda Ling, Sinead Hendricks- Tann	Jan-21	On Track																	
E2	Aseptic Unit Upgrade (Col)	Paul Fenton	Stephen Pullen	Dec-20	On Track																	

E3	Interventional Radiology and cardiac angiography (IRCA) unit (Col)	Paul Fenton	David Cohen	Apr-21	On Track									
E4	IH Breast Unit development completed	Paul Fenton	Mark Finch	Feb-22	On Track									
E5	IH Childrens Dept upgrade completed	Paul Fenton	Mark Finch	Sep-22	On Track									
E6	Estate Strategy - rationalisation of IH North-end	Paul Fenton	Cara Gosbell	TBA	On Track									
E7	Estate Strategy - Commencement of Tower Block refurb	Paul Fenton	Project Lead yet to be assigned	TBA	On Track									
E8	Estate Strategy - Use & development of St Clements land	Paul Fenton	Mark Finch	Q3/4 21/22	On Track									
E9	Estate Strategy - Urology dept – Relocation to sufficiently sized area	Paul Fenton	Project Lead yet to be assigned	Q2/3 21/22	On Track									
E10	Estate Strategy - Endoscopy dept - Extension in to Incumbent Urology Area	Paul Fenton	Mark Finch	Q4 22/23	On Track									
E11	Estate Strategy - IH Staff accommodation upgrade	Paul Fenton	Cara Gosbell	Q4 20/21	On Track									
E12	Transfer NHSP Community properties	Paul Fenton	Anne Finn	Q4 20/21 for first 3 Properties	On Track									
E13	Ipswich EAU Reconfiguration (Building, Clinical & Operations)	Karen Lough	Carolyn Tester	Dec-20	On Track									
E14	Ipswich UTC & SAU (Building, Clinical & Opeations)	Karen Lough	Carolyn Tester	Apr-22	On Track									
E15	Ipswich ED Reconfiguration (Building, Clinical & Opeations)	Karen Lough	Carolyn Tester	Apr-23	On Track									
	Colchester ED Reconfiguration (Building, Clinical & Operations)	Alison Power	Ali Armstrong	May-22	On Track									
E1/	Colchester FAU/MAU reconfiguration (Building, Clinical & Operations)	Alison Power	Ali Armstrong	May-22	On Track									
E18	Colchester SAU reconfiguration (Building, Clinical & Operations)	Alison Power	Ali Armstrong	Dec-22	On Track									
E19	Elective Orthopaedic Centre complete	Karen Lough	Andrew McLaughlin	May-22	On Track									
E20	Replacement Day Surgery Unit @ Colchester complete	Karen Lough	Andrew McLaughlin	TBA	On Track		Ш		Ш		\prod			
E21	Replacement Endoscopy Unit @ Colchester complete	Karen Lough	Andrew McLaughlin	TBA	On Track									
New Ref	Description	Accountable Officer	Lead for Status Updates	Planned Completion Date	Status Tracking	20/21 2 Q3		2021/2 Q2 Q	 Q1 (2022/2 Q2 Q:				

												. —			
	Human Resources & Workforce														
H1	Our People Strategy 2020-22 approved by Trust Board	Leigh Howlett	Leigh Howlett	Nov-20	On Track										
H2	On/Off Boarding - Implemented new corporate process for all staff who start, leave or move role within the Trust	Leigh Howlett	Deborah O'Hara	Mar-21	On Track										
Н3	Deliver and embed the Health & Care Academy	Leigh Howlett	Sharon Wyatt	Oct-20	Complete										
H4	Deliver a business case and implementation plan for the Faculty of Education, Research and Innovation so it brings together all learning, education and organisational development elements into a single, funded entity	Angela Tillett	Project Lead yet to be assigned	Oct-21	On Track										
H5	Delivery plan for the Wellbeing Hub which sets out how this will support staff in improving their mental, physical and financial health	Leigh Howlett	Jo Wood	Sep-20	Complete										
H6	Deliver the management leadership competencies and passport to embed an inclusive and compassionate leadership culture	Leigh Howlett	Sharon Wyatt	Nov-20	On Track										
H7	'Work from anywhere' policy and framework publised so our staff can work from home or any Trust location effectively and supported by their manager	Leigh Howlett	Leigh Howlett	Dec-21	On Track										
Н8	e.Job plans for all clinical workfroce (NHS long-term plan)	Leigh Howlett	Dionne Saxon	Mar-21	On Track										
Н9	e.Rostering complete across ESNEFT for all AfC staff	Adrian Marr	Simon Oliver	Mar-21	At Risk										
H10	e.Rostering complete across ESNEFT for all Medical staff	Adrian Marr	Simon Oliver	TBA	On Track										
New Ref	Description	Accountable Officer	Lead for Status Updates	Planned Completion Date	Status Tracking	020/2		2021/2	١.,	2022/	23 3 Q4				

New R	ef Description	Accountable Officer	Lead for Status Updates	Planned Completion	Status Tracking		202	0/21			202	1/22			202	2/23				
			Срания	Date		Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4			
	Quality Improvements																			
Q1	Delivery of compliance with sepsis 6 care bundle in Emergency assessment areas	Angela Tillett	Julie Sage	Mar-22	On Track															
Q2	Reduce the number of inpatient falls to be in line with national target (5.5/1000 bed days)	Melissa Dowdeswell	Jo Field	Mar-22	On Track															
Q3	Getting it right first time (GIRFT) programme improvements (Various recommendations with different timescales per Speciality) To be measured through top 3 patient benefits	Angela Tillett	Sharon Austin	March Annually	On Track															
Q4	Continue to improve our care to those at the end of their life, timely transfer to preferred place of care in <24hrs	Angela Tillett	Julia Thompson	Mar-21	On Track															

Q5	Improve clinical outcomes for patients with mental health conditions, improve mental health well-being for staff and transform Mental Health provision across ESNEFT	Melissa Dowdeswell	Rebecca Pulford	Mar-22	On Track															
Q6	Improve Interventional safety by embedding a safety culture	Angela Tillett	Sally Cornish	Mar-22	On Track	П														
07	Mortality (SHMI), SHMI within expected range from end of 2019/20 with a reduction over 3-5 years	Angela Tillett	Julie Sage	Mar-22	On Track															
-	7 day consultant-led service models incl. specialty assessment units. Deliver national requirements by end of 2022/23	Angela Tillett	Crawford Jamieson	Mar-23	On Track															
Q9	Nutrition - Effective management and increased awareness on importance of nutrition, ensuring all patients receive appropriate nutrition or nutritional intervention	Melissa Dowdeswell	Penny Cason	Mar-23	On Track															
Q10	95% of staff receive Flu vaccine	Leigh Howlett	Margaret Grant	Feb-21	On Track															
Q11	To ensure that all inpatients with an AKI are quickly identified and treatment initiated in line with the Trust AKI Care Bundle.	Angela Tillett	Julie Sage	Mar-21	On Track															
(112)	Development and implementation of a system wide Pressure Ulcer framework	Melissa Dowdeswell	Kay Hamilton	TBA	On Track															
O13	Implementation of the Patient Experience Network co-produced with our partners	Melissa Dowdeswell	Annette Agetue- Smith	Sep-21	On Track															
New Ref	Description	Accountable Officer	Lead for Status Updates	Planned Completion Date	Status Tracking	Q1 (2020/2		01	_	21/22			2022		04				
	Clinical Services & Process Changes / Deployments			Date		41	42 Q	ع ال	Q1	QZ	٦	Δ4	Ų1	٦٤	ى ر	ζ ^{-†}				
	.						\top					Н								
S 1	Development of a Rapid Diagnostic Centre (RDC) to enable early	Alison Power	Pat Harvov	Mar-21	On Track					1							I			,

New Ref	Description	Accountable Officer	Lead for Status Updates	Planned Completion	Status Tracking		2020	0/21			202	1/22			202	2/23					
				Date		Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4				
	Clinical Services & Process Changes / Deployments																				
S1	Development of a Rapid Diagnostic Centre (RDC) to enable early identification and timely referral of suspected cancer patients	Alison Power	Pat Harvey	Mar-21	On Track																
S2	Scope the potential to develop a diagnostic network (learning from principles with the East Midlands Radiology Consortium – EMRAD) to enable to fully utilise diagnostic capacity either across an ICS or regional foot print.	Alison Power	Bee Anthony	Nov-20	On Track																
\$3	Reconfiguration of micro biology services – West Suffolk split and repatriation from PHE 31st October	Alison Power	Bee Anthony	Mar-21	On Track																
S4	Transformation phlebotomy services - Roll out of Swift Queue	Alison Power	Bee Anthony	Mar-21	On Track																
S5	Mental Health - New areas adjacent to ED at CH & IH	Alison Power	Rebecca Pulford	TBA	On Track																

\$6	Frailty: 7 day service in place frailty at Colchester. Both sites to achieve 70 hour target	Alison Power	Ali Armstrong	Sep-20	Late														
S7	BAAGS (Straight to test, Advice&Guidance, Blue Card, Good News Letters, Virtual Consultations) completed for CDG's Cohort #1	Karen Lough	Mark Pepper	Nov-20	On Track														
S8	BAAGS (Straight to test, Advice&Guidance, Blue Card, Good News Letters, Virtual Consultations) completed for CDG's Cohort #2	Karen Lough	Mark Pepper	Jan-21	On Track														
S9	Completion of Telederm pilot in IES	Karen Lough	Angela Ashton	Mar-21	On Track														
S10	Completion of Telederm pilot in NEE	Karen Lough	Angela Ashton	Mar-21	At Risk														
S11	Digitalised Pre-Op system across both hospitals.	Karen Lough	Mark Pepper	Mar-21	On Track														
S12	Identification of Services to move from Acute to Community Locations	Karen Lough	Angela Ashton	Mar-21	On Track														
S13	Services moved from Acute to Community Locations	Karen Lough	Angela Ashton	Mar-22	On Track														
S14	Test results in 7 days	Karen Lough	Project Lead yet to be assigned	Mar-22	On Track														
S15	Increase 23 hour day surgery model	Karen Lough	Project Lead yet to be assigned	Mar-22	On Track														
S16	Improved integrated community service	Karen Lough	Angela Ashton	Mar-22	On Track														
S17	Transformation of theatre booking process	Karen Lough	Mark Pepper	Mar-23	On Track														
S18	Implemented a Patient activation programme	Karen Lough	Project Lead yet to be assigned	Mar-23	On Track														
New Ref	Description	Accountable Officer	Lead for Status Updates	Planned Completion	Status Tracking	2	2020/	/21		202	21/22			2022	/23				
		Officer	Opuates	Date	Hacking	Q1 C	Q2 C	Q3 Q	4 Q1	. Q2	Q3	Q4	Q1	Q2	Q3 Q)4			
	ICT Systems & Changes / Deployments																		
I1	Ipswich instance of Critical Care solution cross site	Mike Meers	Andrea Craven	Mar-21	On Track														
	Colchester instance of Critical Care solution cross site	Mike Meers	Andrea Craven	Jun-21	On Track														
■ 1≺ 1	Evolve Roll-out Colchester, Structured Evolve Messaging for Primary Care Discharge Notifications	Mike Meers	Andrea Craven	Aug-21	On Track														
14	Ipswich Wide Electronic Requesting and Results Pathology	Mike Meers	Andrea Craven	Dec-20	On Track														

Jul-21

Colchester Wide Electronic Requesting and Results Pathology

Mike Meers

Andrea Craven

	1		1				 -	 	-11	 			-	
16	Integrated health data available from multiple providers (HIE)	Mike Meers	Andrea Craven	Aug-20	Complete									
17	WinPath Enterprise Ipswich Site Go Live	Mike Meers	Andrea Craven	Jun-22	On Track									
18	ESNEFT Wide Electronic Requesting and Results Reporting Radiology	Mike Meers	Andrea Craven	Sep-21	On Track									
19	Unified Evolve Cloud for ESNEFT	Mike Meers	Andrea Craven	Jun-21	On Track									
110	Vital signs solution fully deployed across ESNEFT	Mike Meers	Andrea Craven	Feb-21	On Track									
l11	Fully deployed shared order communications across all investigations and services orders	Mike Meers	Andrea Craven	Feb-21	On Track									
112	Fully Digitised Clinical and Operational processes for ESNEFT	Mike Meers	Andrea Craven	Jun-24	On Track									
113	ICT systems single sign-on core clinical applications	Mike Meers	Mark Caines	Nov-21	On Track									
114	Paperless Health Records Functions	Mike Meers	Andrea Craven	Oct-21	On Track									
l15	Longitudinal Health and Care Record Integration Complete	Mike Meers	Andrea Craven	Jun-24	On Track									
116	New PAS live across ESNEFT	Mike Meers	Andrea Craven	Oct-23	On Track									
117	Patient Portal - online follow-up live	Shane Gordon	Peter Cook	Mar-21	On Track									
118	Unified Radiology System ESNEFT	Mike Meers	Andrea Craven	Apr-21	On Track									
119	Unified ESNEFT PACS	Mike Meers	Andrea Craven	Jul-22	On Track									
120	Unified Community ESNEFT Infrastructure - East Suffolk	Mike Meers	Mark Caines	Dec-20	On Track									
121	SMARTcare (Track & Traceability) - Inventory management system and Point of Care scanning implemented and live in T&O	Shane Gordon	Baz Wicks	Jul-21	On Track									
122	SMARTcare (Track & Traceability) - Product Recall implemented and live in T&O	Shane Gordon	Baz Wicks	Jul-21	On Track									
123	SMARTcare (Track & Traceability) - Inventory management system and Point of Care scanning implemented in theatre areas completed (Priority areas of Cardiology and Interventional Radiology)	Shane Gordon	Baz Wicks	Jul-22	On Track									
124	SMARTcare (Track & Traceability) - Roll-out SDS closed loop for stock management implemented in theatres and procedure rooms implemented	Shane Gordon	Daniel Imoh	Dec-21	On Track									
125	SMARTcare (Track & Traceability) - Point of Care scanning: in theatres and procedure rooms: patient association of equipment and instruments implemented and live	Shane Gordon	Daniel Imoh	Dec-21	On Track									