

Trust Board Meeting

Thursday, 3rd March 2022

Report Title:	Green Plan and Net Zero Carbon Update
Executive/NED Lead:	Paul Fenton - Director of Estates and Facilities
Report author(s):	Tim Hewes - Energy and Sustainability Manager
Previously considered by:	n/a

Approval

Discussion

Information

Assurance

Executive summary

This update to the Green Plan sets out East Suffolk and North Essex NHS Foundation Trust's (ESNEFT) commitment to sustainable development, a vision of where we want to be, and an action plan for how to get there.

The document provides an update on the progress made with the Trusts Green Plan since its approval in 2020 reflecting new national guidance and objectives and sets out our plans for the future to establish the roadmap for improving our ongoing environmental performance. This updated Net Zero 'Green Plan' realigns our ambitions to achieving the national NHS ambition of delivering a Net Zero National Health Service by 2040.

Our vision to become a **Leader in Sustainable Healthcare** will not come without its challenges. ESNEFT values the importance of protecting our natural environment for the benefit of the physical and mental health and well-being of our community, patients and staff, both now and in the future.

Our Green Plan, which is constructed around our Sustainability Strategy, will ensure we achieve our primary sustainability goals through **quantifiably demonstrating the performance of the Trust** to stakeholders, staff, patients and the wider public. This qualitative judgement will measure our progress through the Sustainable Development Assessment Tool (SDAT).

Sustainable healthcare in the NHS is driven through national and international policy, legislative and mandated requirements, and healthcare specific requirements from the Department of Health and NHS England. These drivers endorse the requirement for all NHS Trust's to have a Board approved Green Plan.

Action Required of the EMC meeting

The meeting is asked to:

The Trust Board of Directors is requested to note the document and approve the updated ESNEFT Green Plan 2020-23.

Link to Strategic Objectives (SO)		Please tick
SO1	Improve quality and patient outcomes	<input checked="" type="checkbox"/>
SO2	Provide better value for money	<input checked="" type="checkbox"/>
SO3	Sustain and improve access to services that meet the needs of the population	<input checked="" type="checkbox"/>
SO4	Deliver a sustainable, skilled workforce	<input checked="" type="checkbox"/>

Risk Implications for the Trust (<i>including any clinical and financial consequences</i>)	There are a number of risk implications for the trust in its ability to deliver its carbon reduction targets in accordance with national/mandatory targets. Most of these evolve from any inability in funding some of the solutions. There are also issues or dilapidations on the trust electrical and mechanical infrastructure and impact of future capital estates developments which will see both sites increase in size, requiring the baseline data to be reassessed.
Trust Risk Appetite	<p>The Trust has a flexible view of financial risk when making medium to long-term business decisions with transformative potential, and is prepared to make bold, but not reckless, decisions, minimising the potential for financial loss by managing risks to a tolerable level.</p> <p>For other financial decisions, the Trust takes a cautious position, with value for money as the primary concern. However, the Trust is willing to consider other benefits or constraints and will consider value and benefits, not just the cheapest price. Resources are allocated in order to capitalise on opportunities.</p>

Legal and regulatory implications (<i>including links to CQC outcomes, Monitor, inspections, audits, etc</i>)	There are legal and regulatory implications in meeting the targets around sustainability and carbon targets whilst managing and operating the estate detailed within the strategy.
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Financial Implications	The financial implications for the trust are detailed within the green plan itself with significant savings if all initiatives are implemented and those plans will form part of the capital planning process each year for investment.
Equality and Diversity	This Green Plan includes a number of elements in respect of equality and diversity.